

# Board of Directors

As at 25 March 2026

## Y. A. M. TAN SRI DATO' SERI SYED ANWAR JAMALULLAIL

Non-Independent  
Non-Executive Chairman



Age:

74

Gender:



Nationality:



**Date of Appointment:**

3 January 2019

**Length of Service:**

7 years and 2 months

**Number of Board Meetings Attended:**

12/12

**Membership of Board Committee:**

- Nil

**Academic/Professional Qualification(s):**

- Bachelor of Arts in Accounting, Macquarie University, Sydney, Australia
- Chartered Accountant, Malaysian Institute of Accountants
- Certified Practising Accountant, Australia
- Court of Emeritus Fellows, Malaysian Institute of Management

**Skills Matrix And Industry Experience:**

**Current Principal Appointments:**

- Chairman, Kenanga Investment Bank Berhad
- Chairman, Lembaga Zakat Selangor
- Chancellor, SEGi University
- Director, Setia (Melbourne) Development Pty Ltd
- Director, Setia Australia Limited
- Director, Setia International (Australia) Limited

**Past Relevant Experiences:**

- Chairman, Nestle (Malaysia) Berhad
- Chairman, Cahaya Mata Sarawak Berhad
- Chairman, EON Bank Berhad
- Chairman, DRB-Hicom Berhad
- Chairman, Lembaga Tabung Haji Investment Panel
- Chairman, Malakoff Corporation Berhad
- Chairman, Malaysia Airports Holdings Berhad
- Chairman, Malaysian Resources Corporation Berhad
- Chairman, Media Prima Berhad
- Chairman, Radicare (M) Sdn Bhd
- Chairman, Uni Asia General Insurance Berhad
- Chairman, Uni Asia Life Assurance Berhad
- Director, Bangkok Bank Berhad
- Director, Maxis Communications Berhad
- Group Managing Director, Amanah Capital Partners Berhad
- Financial Accountant, Malaysian Airlines Systems Berhad

**DECLARATION:**

- Does not have any other conflict of interest or any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad, except by virtue of being a nominee Director of Permodalan Nasional Berhad ("PNB"). He will recuse himself from participating in any discussion on matters involving the interests of PNB group of companies and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## DATUK ZAINI BIN YUSOFF

President and  
Chief Executive Officer



Age: **61**

Gender: 

Nationality: 

**Date of Appointment:**  
1 October 2025

**Length of Service:**  
5 months

**Number of Board Meetings Attended:**  
3/3

**Membership of Board Committee:**

- Member of Tender and Projects Committee

**Academic/Professional Qualification(s):**

- BSc (Hons) in Civil Engineering from Memphis State University in Tennessee, United States of America

**Skills Matrix And Industry Experience:**

**Current Principal Appointments:**

- President and Chief Executive Officer, S P Setia Berhad
- Chairman, Perumahan Kinrara Berhad
- Deputy President, Real Estate Housing Developers' Association ("REHDA"), Malaysia
- Chairman, REHDA Selangor
- Member, Development Committee, PNB 118
- Director, Lembaga Perumahan dan Hartanah Selangor

**Past Relevant Experiences:**

- Chief Operating Officer, Executive Vice President and Divisional General Manager, S P Setia Berhad
- Chief Operating Officer and General Manager, I & P Group Sdn Berhad
- Civil Engineer, Penang City Council
- Building Engineer, Shimizu Corporation

**DECLARATION:**

- Does not have any other conflict of interest or any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad, except that his daughter is a Partner in T.Thavalingam & Co. He did not participate in or influence any deliberation and decision-making on matters involving T.Thavalingam & Co. that may give rise to a potential conflict of interest.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## Board of Directors

As at 25 March 2026

## DATUK IR. KHAIRIL ANWAR BIN AHMAD

Senior Independent  
Non-Executive Director



Age:

63

Gender:



Nationality:

**Date of Appointment:**

1 June 2023

**Length of Service:**

2 years and 9 months

**Number of Board Meetings Attended:**

12/12

**Membership of Board Committee:**

- Chairman of Tender and Projects Committee
- Chairman of Nomination and Remuneration Committee
- Member of Risk Management Committee

**Academic/Professional Qualification(s):**

- Honorary Doctor of Civil Law, University of Newcastle upon Tyne
- Master of Business Administration, Strategic Management, University of Strathclyde, Glasgow, Scotland
- BSc Civil & Environmental Engineering, University of Wisconsin-Madison, United States of America
- Professional Engineer, Board of Engineers Malaysia

**Skills Matrix And Industry Experience:****Current Principal Appointments:**

- Director, UTM Holdings Sdn Bhd
- Director, Prasarana Malaysia Berhad
- Chairman, Prasarana RTS Operations Sdn Bhd
- Chairman, RTS Operations Pte Ltd
- Director, Prasarana Integrated Development Sdn Bhd
- Adjunct Professor, School of Civil Engineering, Faculty of Engineering, Universiti Teknologi Malaysia

**Past Relevant Experiences:**

- Advisor, Iskandar Investment Berhad
- President / Chief Executive Officer ("CEO") and Director, Iskandar Investment Berhad
- Managing Director / CEO, Medini Iskandar Malaysia Sdn Bhd
- Chief Operating Officer, Iskandar Investment Berhad
- CEO, Education@Iskandar Sdn Bhd
- Senior Vice President, Education and Healthcare Development, Iskandar Investment Berhad
- Director, RSP Engineers Sdn Bhd
- Assistant General Manager, Corporate Debt Recovery, Malaysia Building Society Berhad

**DECLARATION:**

- Does not have any other conflict of interest or any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## DATO' MERINA BINTI ABU TAHIR

Independent  
Non-Executive Director



Age: **60**

Gender: 

Nationality: 

**Date of Appointment:**

17 November 2021

**Length of Service:**

4 years and 4 months

**Number of Board Meetings Attended:**

12/12

**Membership of Board Committee:**

- Chairman of Audit Committee
- Member of Risk Management Committee

**Academic/Professional Qualification(s):**

- Fellow, Association of Chartered Certified Accountants ("ACCA"), FCCA (UK)
- Member, Malaysian Institute of Accountants ("MIA")
- Member, Malaysian Institute of Certified Public Accountants
- Member, ASEAN Chartered Professional Accountant
- Member, Institute of Internal Auditors Malaysia

**Skills Matrix And Industry Experience:**

**Current Principal Appointments:**

- Director, Tenaga Nasional Berhad
- Director, AEON Co. (M) Bhd
- Member, ACCA Council
- Member, ACCA Global Forum on Governance, Risk & Performance

**Past Relevant Experiences:**

- Chief Financial Officer, Lembaga Tabung Haji
- Held various key positions in Malaysia Airlines Berhad/Malaysian Airline System Berhad, Amanah Capital Partners Berhad and Sime Darby Berhad
- Chairperson, ACCA Malaysia Advisory Committee
- Council Member, MIA

**DECLARATION:**

- Does not have any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad.
- Does not have any other conflict of interest except which may arise by virtue of being a Director of Tenaga Nasional Berhad ("TNB") and AEON Co. (M) Bhd. ("AEON"). She will recuse herself from participating in any discussion on matters involving the interests of TNB group of companies and AEON group of companies and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## Board of Directors

As at 25 March 2026

## DATO' TENGKU MARINA BINTI TUNKU ANNUAR

Independent  
Non-Executive Director

Age:

63

Gender:



Nationality:

**Date of Appointment:**

1 June 2022

**Length of Service:**

3 years and 9 months

**Number of Board Meetings Attended:**

12/12

**Membership of Board Committee:**

- Chairman of Sustainability Committee
- Member of Nomination and Remuneration Committee
- Member of Risk Management Committee

**Academic/Professional Qualification(s):**

- Bachelor of Arts in International Relations, London University, United Kingdom
- Business Sustainability Management Course, Cambridge Institute for Sustainability Leadership, Cambridge University, United Kingdom
- Nestle Leadership Programme, London Business School, United Kingdom
- Advocacy in International Affairs and Global Health Diplomacy Executive Course, The Graduate Institute, Geneva, Switzerland

**Skills Matrix And Industry Experience:****Current Principal Appointments:**

- Chairman, S P Setia Foundation
- Director, MISC Berhad
- Director, Westports Holdings Berhad
- Council member, Climate Governance Malaysia

**Past Relevant Experiences:**

- Retired from Nestle S.A. since 1 November 2022 where previously she held various senior management positions in Nestle (Malaysia) Berhad and Nestle S.A.

**DECLARATION:**

- Does not have any other conflict of interest or any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.



## DATIN WAN DANEENA LIZA BINTI WAN ABDUL RAHMAN

Independent  
Non-Executive Director



Age: **52**

Gender: 

Nationality: 

**Date of Appointment:**  
17 August 2023

**Length of Service:**  
2 years and 7 months

**Number of Board Meetings Attended:**  
12/12

### Membership of Board Committee:

- Member of Audit Committee
- Member of Finance and Investment Committee
- Member of Sustainability Committee

### Academic/Professional Qualification(s):

- Bachelor of Science in Economics and Accounting, University of Bristol, United Kingdom
- Member, Malaysian Institute of Accountants
- Member, Institute of Chartered Accountants in England and Wales

### Skills Matrix And Industry Experience:

#### Current Principal Appointments:

- Chairman, Deutsche Bank Malaysia Berhad
- Director, WASCO Berhad
- Director, PLUS Malaysia Berhad

#### Past Relevant Experiences:

- Held various positions during her 20-year tenure in Messrs Ernst & Young, Kuala Lumpur before retiring as Senior Partner
- Auditor, KPMG, London

### DECLARATION:

- Does not have any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad.
- Does not have any other conflict of interest except which may arise by virtue of being the spouse of the President & Group Chief Executive Officer of Affin Bank Berhad ("Affin"), one of the lenders to S P Setia Group. She will recuse herself from participating in any discussion on matters involving the interests of Affin group of companies and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## Board of Directors

As at 25 March 2026

**LIM FU YEN**

Non-Independent  
Non-Executive Director



Age:

46

Gender:



Nationality:

**Date of Appointment:**

11 January 2024

**Length of Service:**

2 years and 2 months

**Number of Board Meetings Attended:**

11/12

**Membership of Board Committee:**

- Chairman of Finance and Investment Committee
- Interim Chairman of Risk Management Committee
- Member of Sustainability Committee

**Academic/Professional Qualification(s):**

- Master of Business Administration, Stanford Graduate School of Business, United States of America
- B.A. (Honors) in Engineering Science and Honors Economics, Dartmouth College, United States of America

**Skills Matrix And Industry Experience:****Current Principal Appointments:**

- Chairman, Malaysian Transformer Manufacturing Sdn Bhd
- Director, Vantris Energy Berhad
- Director, Qinzhou Development (Malaysia) Consortium Sdn Bhd
- Director, China-Malaysia Qinzhou Industrial Park (Guangxi) Development Co. Ltd

**Past Relevant Experiences:**

- Director, Malay-Sino Chemical Industries Sdn Bhd
- Chief Subsidiary Officer, Tenaga Nasional Berhad
- Senior Director of Investment, Ekuiti Nasional Berhad
- Investment Analyst, Orbis Investment Management

**DECLARATION:**

- Does not have any other conflict of interest or any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad, except by virtue of being a nominee Director of Permodalan Nasional Berhad ("PNB"). He will recuse himself from participating in any discussion on matters involving the interests of PNB group of companies and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## DATIN GRACE YEOH CHENG GEOK

Independent  
Non-Executive Director



Age: **64**

Gender: 

Nationality: 

**Date of Appointment:**  
21 June 2024

**Length of Service:**  
1 year and 9 months

**Number of Board Meetings Attended:**  
12/12

### Membership of Board Committee:

- Member of Finance and Investment Committee
- Member of Nomination and Remuneration Committee

### Academic/Professional Qualification(s):

- Master of Laws (LLM), University of London
- Bachelor of Laws (Hons) (LLB), London School of Economics and Political Science
- Barrister-at-Law, Middle Temple
- Advocate and Solicitor of the High Court of Malaya
- Certified Financial Planner
- Member, International Bar Association
- Member, Corporate and Commercial Committee of the Malaysian Bar Council
- Member, International Professional Admissions Committee of the Malaysian Bar Council
- Member, Financial Planning Association of Malaysia

### Skills Matrix And Industry Experience:

#### Current Principal Appointments:

- Partner, Messrs Shearn Delamore & Co
- Director, Pacific & Orient Insurance Co. Berhad
- Director, Prasarana Malaysia Berhad

#### Past Relevant Experiences:

- Held various positions in Messrs Shearn Delamore & Co during her tenure with the firm including Managing Partner
- Director, Bursa Malaysia Berhad
- Director, CIMB Bank Berhad

### DECLARATION:

- Does not have any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad.
- Does not have any other conflict of interest except which may arise by virtue of being a Partner of Messrs Shearn Delamore & Co, one of the legal firms in S P Setia Group's panel of solicitors. She will recuse herself from participating in any discussion on matters involving the interests of Messrs Shearn Delamore & Co and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## Board of Directors

As at 25 March 2026

## MOHAMAD ABDUL HALIM BIN AHMAD

Independent  
Non-Executive Director



Age:

65

Gender:



Nationality:

**Date of Appointment:**

1 October 2024

**Length of Service:**

1 year and 5 months

**Number of Board Meetings Attended:**

12/12

**Membership of Board Committee:**

- Member of Audit Committee
- Member of Finance and Investment Committee
- Member of Tender and Projects Committee

**Academic/Professional Qualification(s):**

- Bachelor of Science of Civil Engineering (First Class Honour), Imperial College, University of London, United Kingdom
- Associate Member, Institute of Chartered Accountants England and Wales
- Member, Malaysian Institute of Accountants

**Skills Matrix And Industry Experience:****Current Principal Appointments:**

- Director, MBSB Berhad
- Director, Syarikat Takaful Malaysia Am Berhad

**Past Relevant Experiences:**

- Director, Perbadanan Insurans Deposit Berhad
- Director, TDM Berhad
- Director, Rashid Hussain Berhad
- Director, Shangri-la Hotel (M) Berhad
- Director, Australian Hospital Care Limited
- Director, Sime Darby Utilities Sdn Bhd
- Managing Director, Saujana Resort (M) Berhad
- Managing Director, Saujana Consolidated Berhad
- Group Chief Executive, Peremba (Malaysia) Sdn Bhd (The Saujana Group of Companies)
- Managing Director, CapitalLand Amanah Pte Ltd
- Managing Director, Landmarks Berhad
- General Manager, Finance, Landmarks Berhad
- Senior Manager, Finance, Amanah Merchant Bank Berhad

**DECLARATION:**

- Does not have any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad.
- Does not have any other conflict of interest except which may arise by virtue of being a Director of MBSB Berhad, the holding company of MBSB Bank Berhad. He will recuse himself from participating in any discussion on matters involving the interests of MBSB Berhad group of companies and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.

## AIDA HAZRINA BINTI MOHD TAZAAI

Non-Independent  
Non-Executive Director



Age: 42

Gender: 

Nationality: 

**Date of Appointment:**  
3 March 2025

**Length of Service:**  
1 year

**Number of Board Meetings Attended:**  
11/11 (1/1 – Alternate Director to Lim Fu Yen)

**Membership of Board Committee:**

- Member of Nomination and Remuneration Committee
- Member of Tender and Projects Committee

**Academic/Professional Qualification(s):**

- Bachelor of Science in Accounting and Finance, The London School of Economics & Political Science, United Kingdom
- CFA® Charterholder

**Skills Matrix And Industry Experience:**

**Current Principal Appointments:**

- Head, Strategic Investments at Permodalan Nasional Berhad (“PNB”), overseeing PNB’s Strategic and Core Companies

**Past Relevant Experiences:**

- Throughout her tenure of over 18 years in PNB, she held various positions including in the Corporate Finance Department, Office of President & Group Chief Executive, PNB Equity Resources Corporation Sdn Bhd and the Strategic Investments Department

**DECLARATION:**

- Does not have any other conflict of interest or any family relationship with any other Director(s) and/or major shareholder(s) of S P Setia Berhad, except by virtue of being a nominee Director of Permodalan Nasional Berhad (“PNB”). She will recuse herself from participating in any discussion on matters involving the interests of PNB group of companies and will abstain from deliberation and voting on such matters at the Board and Board Committee meetings of the Company.
- Has not been convicted of any offences within the past five years.
- Has not been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year 2025.